ARS 'CSREES 'ERS 'NASS

Policies and Procedures

Title: Administrative Delegations of Authority

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Distribution: All REE Employees

This Policy and Procedure identifies administrative authorities delegated to specific organization levels and positions in the REE Agencies.

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Introduction

1. Purpose

This document shows the delegation of administrative authorities to positions in the Research, Education, and Economics (REE) agencies: Agricultural Research Service (ARS), Cooperative State Research, Education, and Extension Service (CSREES), Economic Research Service (ERS), and National Agricultural Statistics Service (NASS) and whether officials in those positions may exercise discretion to re-delegate those authorities to lower level positions.

This document shows the lowest level to which the Administrator and other officials have delegated authority. Unless otherwise noted, higher level officials are also delegated this authority and retain the right to exercise those authorities. For example, the Administrator and Associate Administrator retain the authorities delegated to Division Directors. By the same token, Division Directors retain the right to exercise authorities delegated to Branch Chiefs. Please note that all redelegations of authority <u>must be made in</u> writing.

2. Delegations of Authority

The following matrix represents the delegations of authority by administrative function and by REE agency. Please note that the citations or other policy and procedure issuances reflected in the Reference column provide more detailed information on the roles and responsibilities of these delegations.

James H. Bradley Deputy Administrator Administrative and Financial Management

Organization, Position Management, and Classification

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
DR 1010-1	1. Authorize and approve organizational changes. 1	Administrator	Associate Administrator	Administrator *	Administrator	No
DPM 312	2. Allocate personnel ceilings.	Associate Administrators BPMS Area Directors ²	Administrator	Administrator	Administrator	No
DPM 312	3. Review and approve staffing plans covering individual positions.	Associate Administrators Deputy Administrators ³ Area Directors	Associate Administrator	Deputy Administrators OA Directors ⁴	Deputy Administrators	No
DPM 511	4. Classify positions as to title, occupational series, grade level, and position sensitivity. ⁵	Human Resources Division	Human Resources Division	Human Resources Division	Human Resources Division	No

^{*} NOTE: In all instances where the Administrator, CSREES, is noted, the following positions may exercise the delegations of authority on behalf of the Administrator: Associate Administrator, Assistant Administrator for Management and Policy, Assistant Administrator for Program and Analysis, and Assistant Administrator for Public Liaison.

¹ Organizational changes involving the gain or loss of a function at the division level or above require the approval of the Assistant Secretary for Administration.

² Area Directors include Director, NAL.

³ Includes NPS and AFM.

⁴ Includes: Budget, Planning and Accountability, EEO, Communications, and Legislative Affairs. ⁵ Position sensitivity is determined after consultation with appropriate management officials.

Staffing

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
DPM 312	1. Approve SF-52's, Request for Personnel Action, for:					
	a. GS-15 positions and below.	Administrator Associate Administrators Deputy Administrators Area Directors HQ Staff Heads ⁶ Division Directors (GS-14 and below)	Administrator	Administrator Deputy Administrators/OA Directors ⁷	Senior Executives	Yes, at Admin. discretion, ERS/CSREES Yes, at AA and AD discretion, ARS
	b. GS-13 and below positions.	Division Directors Branch Chiefs/1st Line Supervisors Research Leaders	Administrator	Administrator Deputy Administrators/OA Directors 7	Senior Executives	Yes, at Admin. discretion, ERS/CSREES

 $^{^6}$ HQ Staff include: BPMS, OTT, OSQR, OPMP, OCIO, IRP, IS (GS-14 & below), & CRS (GS-14 & below). 7 For student hires and panel managers only.

Staffing (continued)

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
DPM 312	2. Make selection for:					
	a. GS-15 positions and below. ⁸	Associate Administrators	Division Directors	Deputy Administrators	Human Resource Council	No
		Deputy Administrators		OA Directors		
		Area Directors				
		HQ Staff Heads				
	b. GS-14 positions.	Division	Division	Deputy	Human Resource	No
		Directors	Directors	Administrators	Council	
		Research Leaders		OA Directors		
				1 st Line Supervisors		
	c. GS-13 positions.	Branch Chiefs	Branch Chiefs ⁹	Deputy Administrators	Human Resource Council	No
				OA Directors		
				1 st Line Supervisors		

⁸RL selection subject to approval of Associate Administrator.

⁹Branch Chiefs and Director, COS throughout document.

Staffing (continued)

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
DPM 312	d. GS-12 positions and below	1 st Line Supervisors	Branch Chiefs	Deputy Administrators	Senior Executives	No
				OA Directors 1 st Line Supervisors		
5 USC Section 3371- 3375 5 CFR 334 P&P 422.2 (ARS)	3. Approve IPA agreements.	Administrator ¹⁰	Administrator	Administrator	Senior Executives	No
DPM 308	4. Approve Student Career Experience Program (SCEP) agreements.	Selecting Official	Administrator	Deputy Administrators OA Directors	Selecting Official	Yes, at Admin. discretion for ERS
DPM 352	5. Approve details or reassignments with reemployment rights back to agency (e.g., overseas assignments, details to other USDA agencies). ¹¹	Associate Administrators Deputy Administrators	Administrator	Administrator	Administrator	Yes
		Area Directors Division Directors				

¹⁰GS-13 HR Specialists are authorized to negotiate the terms of these agreements, but the Administrator retains authority and is the only individual who can approve an IPA. 11 Excludes the following details or reassignments that require prior clearance from the Office of Human Resources Management: nonreimbursable details exceeding 30 days to other Federal department (see Assistant Secretary for Administration's memorandum dated 6/20/79 to agency heads); details to the White House or to staffs and commissions of the President or Vice President; and details or reassignments involving SES employees, experts and consultants, and persons in regard to whom suitability questions have been raised (see DPM 277, Exhibit 1).

Recruitment and Retention Incentives and Other Special Pay

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
5 USC 5376 P&P 412.5	1. Review and approve payment of incentives, bonuses, allowances, and differentials to SES, SL, ST, and SSRS	Secretary of Agriculture	Secretary of Agriculture	Secretary of Agriculture	Secretary of Agriculture	No
	2. Review and approve payment of incentives, bonuses, allowances under Federal Employees Pay Comparability Act (FEPCA).	Deputy Administrators Area Directors HQ Staff Heads Division Directors	Division Directors (Administrator retains authority to approve bonuses over 10 percent)	Administrator	Administrator	No
	3. Review and approve Demo Project incentives.	Deputy Administrators Area Directors HQ Staff Heads Division Directors	n/a	n/a	n/a	No

Recruitment and Retention Incentives and Other Special Pay (continued)

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
5 USC 5376 P&P 412.5	4. Review and approve supervisory differentials, hazard and environmental p and quarters allowances	Deputy Administrators ay, Area Directors HQ Staff Heads Division Directors	Administrator	Administrator	Administrator	No
	5. Superior Qualifications Determinations	Deputy Administrators Area Directors HQ Staff Heads Division Directors Team Leaders, Operations Branches, HRD	Division Directors Team Leaders, Operations Branches, HRD	Administrator Team Leaders, Operations Branches, HRD	Deputy Administrators Team Leaders, Operations Branches, HRD	No

Hours of Duty and Leave

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
DPM 610;	1. Establish tours of duty:	20109411011		20109411011		-
P&P 402.1	a. Consistent with Agency	1 st Line	Branch	1 st Line	1st Line	No
	Flexible Work Schedule Program.	Supervisors	Chiefs	Supervisors	Supervisors	
	b. Non-standard tours of	Branch	Division	Deputy	Senior	No
	duty. 12	Chiefs/1 st Line Supervisors	Directors	Administrators	Executives	
		_		OA Directors		
DPM 610;	c. Special Tours for	Administrator	Division	Deputy	Senior	No
P&P 402.1	educational purposes (form SF-52).		Directors	Administrators	Executives	
	,			OA Directors		
DPM 550	2. Order or approve occasional	1 st Line	Branch	1 st Line	1 st Line	No
	and irregular overtime, or	Supervisors	Chiefs	Supervisors	Supervisors	
	compensatory time, or credit hour(s).	w/Fund holder approval		_	_	
	3. Order or approve holiday	1 st Line	Branch	1st Line	1st Line	No
	work.	Supervisors	Chiefs	Supervisors	Supervisors	
		w/Fund holder approval				

¹²For those who are teaching at educational institutions, document the rationale for non-standard tours in a memorandum to the educational institution and a memorandum to the Agency Administrator.

Hours of Duty and Leave (continued)

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
DPM 630	4. Approve charging of absence					
	to:					
	a. Accrued annual or sick leave	1 st Line	Branch	1 st Line	1st Line	No
	or other leave.	Supervisors	Chiefs	Supervisors	Supervisors	
	b. Advanced annual or sick	1 st Line	Branch	1 st Line	1 st Line	No
	leave.	Supervisors	Chiefs	Supervisors	Supervisors	
	c. Leave without pay (LWOP)	1 st Line	Branch	1 st Line	1st Line	No
	for 30 days or less (requires	Supervisors	Chiefs	Supervisors	Supervisors	
	SF-52).					
	d. Leave without pay (LWOP)	2 nd Line	Administrator	Deputy	Senior	No
	for more than 30 days.	Supervisors		Administrators	Executives	
		Area Directors		OA Directors		
	5. Charge absence to absence	Branch	Branch	1st Line	1 st Line	No
	without leave (AWOL).	Chiefs	Chiefs	Supervisors	Supervisors	
	6. Certify that Time and	1 st Line	Branch	1 st Line	1st Line	No
	Attendance Reports (AD-331)	Supervisors	Chiefs	Supervisors	Supervisors	
	are accurate and that time was					
	worked and approved					
	according to law and					
	regulation.					

Performance Management and Awards

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
P&P 418.3	1. Set and approve performance	1 st Line	1 st Line	1st Line	1st Line	No
(ARS)	elements and standards, rate	Supervisors	Supervisors	Supervisors	Supervisors	
	performance of individuals,	(Rating Official)	(Rating Official)	(Rating Official)	(Rating Official)	
P&P 435.1	except for SES positions.	with Reviewing	with Reviewing	with Reviewing	with Reviewing	
(CSREES)		Official	Official	Official	Official	
		Approval	Approval	Approval	Approval	
P&P 4430						
(ERS)						
P&P 435.1						
(NASS),						
NASS PSM 57-						
97						
USDA Guide	2. Approve individual awards up	Administrator	Administrator	Administrator	Administrator	No
for Employee	to and including $$5,500^{13}$					
Recognition,						
dated 12/94						

¹³ Departmental policy requires that there be at least two levels of approval on the AD-287-2, Recommendation and Approval of Awards Form. In the case where a management level above is Recommending Official on an AD-287-2, signature from a higher level Approving Official is still required.

Performance Management and Awards (continued)

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
USDA Guide for	3. Approve group awards	Administrator	Administrator	Administrator	Administrator	No
Employee	exceeding \$5,500 as long as the					
Recognition,	award for any one person does					
dated 12/94	not exceed \$5,500 ¹³					
	4. Approve individual awards up	Administrator	Administrator	Administrator	Administrator	No
ARS –	to and including \$10,000 with					
James Bradley	approval of the Assistant/					
Memo dated	Under Secretary					
12/6/94	5. Approve individual awards up	Deputy	Division	Deputy	State Directors	Yes – ARS
	to and including \$3,000 for	Administrators	Directors	Administrators		and ERS
NASS PSM	ARS and ERS, \$2,500 for				Branch Chiefs	
No. 59	NASS, and \$2,000 for	Area Directors		OA Directors	w/applicable	
	CSREES, and performance				Award	
NASS Ops.	awards of any amount where	HQ Staff Heads			Committee	
Memo No. A-7-	granted by the CSREES				Concurre nce	
04	Administrator ¹³					

Performance Management and Awards (continued)

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
	6. Approve QSI's	Deputy Administrators Area Directors	Division Directors	Deputy Administrators OA Directors	Administrator w/applicable Award Committee	Yes – ARS
		HQ Staff Heads		OH Directors	Concurrence	
		Division Directors				
	7. Time Off and Spot Awards 14	DAD/AAO Deputy Administrators Area Directors	Division Directors	Deputy Administrators OA Directors	State Directors Branch Chiefs	Yes, except NASS
		HQ Staff Heads Division Directors				
		DAD/AAO				

¹⁴Departmental policy requires that there be at least two levels of approval on the AD-287-2, Recommendation and Approval of Awards Form. In the case where a management level above is Recommending Official on an AD-287-2, signature from a higher level Approving Official is still required.

Training

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
DPM 410	1. Approve training (SF-182) for:					
	a. Less than 120 days.	1 st Line Supervisors w/Reviewing Official Approval	Branch Chiefs	1 st Line Supervisors	1 st Line Supervisors	No
	b. 120 days or more.	Administrator	Associate Administrator	Deputy Administrators OA Directors	Associate Administrator	No

Employee Relations

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
5 CFR Part	1. Approve/Concur request for	Immediate	Division	Deputy	1 st Line	No
8301	outside employment (form	Supervisors	Directors	Administrators	Supervisors	
	REE-101): ¹⁵					
		Area Ethics		OA Directors		
		Advisor				
	a. For a foreign entity or for	REE Ethics	Division	REE Ethics	REE Ethics	No
	consulting, advising,	Advisor	Directors	Advisor	Advisor	
	teaching, lecturing, or					
	writing.	Area Ethics				
		Advisor				

¹⁵Contact REE Ethics Office for advice and assistance.

Employee Relations (continued)

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
5 CFR Part 2634	2. Conflict-of-interest determinations:					
	a. Identify employees required to file Confidential Financial Disclosure Report (Form OGE-450), and make determinations on those which involve substantial conflict-of-interest question.	REE Ethics Advisor Area Ethics Advisor ¹⁶	REE Ethics Advisor	REE Ethics Advisor	REE Ethics Advisor	No
	b. Initially review all OGE- 450's and make determinations on those not involving substantial conflict-of-interest questions.	REE Ethics Advisor, for HQ Area Ethics Advisor	REE Ethics Advisor	REE Ethics Advisor	REE Ethics Advisor	No
	3. Disciplinary actions, grievances, and appeals: ¹⁷					
DPM 432; DPM 751; DPM 752	a. Sign letters of reprimand and adverse action proposals:					
	(1) GS-14/15	1 st Line Supervisors	Associate Administrator	Deputy Administrators OA Directors	Senior Executives	No

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¹⁶ Area Ethics Advisor consults with REE Ethics Advisor on substantial conflict of interest questions.

¹⁷Contact AFM, HRD/ERB prior to proposing or taking any disciplinary action or responding to any grievance or appeal to ensure that actions are carried out in accordance with appropriate laws and regulations.

Employee Relations (continued)

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
DPM 432; DPM 751; DPM 752	(2) GS-13 and below	1 st Line Supervisors	1 st Line Supervisors	1 st Line Supervisors	1 st Line Supervisors	No
DPM 315; DPM 432; DPM 751; DPM 752	b. Sign decision letters for adverse actions and separations of probationers: ¹⁸ (GS-14/15 and below.)	2 nd Line Supervisors	Associate Administrator	Deputy Administrators OA Directors	Semor Executives	No
DPM 771	c. Sign Final agency decisions on formal grievances.	Administrator	Administrator	Administrator	Administrator	No
5 CFR 1201.31; 7 CFR 15.64-5	d. Represent the agency at hearings relative to adverse actions, grievances, appeals, and other personnel matters.	Employee Relations	Employee Relations	Employee Relations	Employee Relations	Yes, at Administrator's discretion

 $^{^{18}}$ Decision letters must be signed at a higher level than notices of proposed adverse action.

Employee Relations (continued)

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
5 CFR 315, Subparts H & I	4. Determine satisfactory completion of probationary period for:					
REE P&P 418.6	a. Supervisors and managers	1 st Line Supervisors	1 st Line Supervisors	1 st Line Supervisors	1 st Line Supervisors	No
REE P&P 418.2	b. New Employees.	1 st Line Supervisors	1 st Line Supervisors	1 st Line Supervisors	1 st Line Supervisors	No
5 CFR 531, Subpart D	5. Withhold within-grade increases:					
	a. Sign letters of decision to withhold within-grade increases 19	1 st Line Supervisors	Branch Chiefs	1 st Line Supervisors	1 st Line Supervisors	No
	b. Sign decision letters on requests to reconsider withholding within-grade increases.	2 nd Line Supervisors	Division Directors	1 st Line Supervisors	2 nd Line Supervisors	No

Telework

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
P&P 402.5	1. Approve Telework Requests	Deputy	Administrator	1 st Line	1 st Line	Yes for ARS
		Administrators		Supervisors	Supervisors	
		Area Directors				
		**** C. 60 *** 1				
		HQ Staff Heads				
		Dinini				
		Division				
		Directors				

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 $^{^{19}}$ Prior to withholding a within-grade increase, the supervisor must contact AFM's HRD/ERB.

Waivers of Repayment

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
FTR 302-2.14	1. Approve waivers of repayment					
	for:					
	a. Unfulfilled service	REE	REE	REE	REE	No
	agreements after travel to	Chief	Chief	Chief	Chief	
	first duty station, transfer	Financial	Financial	Financial	Financial	
	of official station, or	Officer	Officer	Officer	Officer	
	training.					
DR 2570-2	b. Erroneous payments of	REE	REE	REE	REE	No
	salary or allowances.	Chief	Chief	Chief	Chief	
		Financial	Financial	Financial	Financial	
		Officer	Officer	Officer	Officer	
DR2570-2	c. Erroneous payments of	REE	REE	REE	REE	No
1/5/2001	travel and transportation	Chief	Chief	Chief	Chief	
	expenses. ²⁰	Financial	Financial	Financial	Financial	
		Officer	Officer	Officer	Officer	
5 USC	d. IPA agreements.	Administrator	Administrator	Administrator	Deputy	Yes
3372(c)(2)					Administrators	
	e. Failure to complete	Approving	Associate	Approving Official	Administrator,	No
	training in a non-	Official	Administrator		Associates, or	
	Government facility.				Deputies	
31 USC 3711;	2. Suspend or terminate	REE	Administrator	REE	Deputy	No
4 CFR 103-194	collection action, or exercise	Chief		Chief	Administrators	
	compromise authority, on	Financial		Financial		
	claims up to \$20,000.	Officer		Officer		

²⁰ The OCFO may waive repayment of travel and transportation expenses up the \$1,500. The Secretary must waive claims over \$1,500

Waivers of Repayment (continued)

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
DPM 630	3. Approve waivers of repayment		Associate	REE	Deputy	No
	of overdrawn leave.	Administrators 21	Administrator	Chief	Administrators	
				Financial		
		REE Chief		Officer		
		Financial				
		Officer				

Travel – Domestic

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
	-	Delegation	Delegation	Delegation	Delegation	?
ATR 301-1	1. Approve a Type A, Unlimited open travel authorization. ²²	REE Under Secretary	REE Under Secretary	REE Under Secretary	REE Under Secretary	No
ATR 301-1.105	2. Authorize travel to resort areas.	REE Deputy Under Secretary	REE Deputy Under Secretary	REE Deputy Under Secretary	REE Deputy Under Secretary	No

²¹The Deputy Administrator may waive overdrawn leave only when an employee is separated by death or disability retirement, entrance into military service with restoration rights, or resignation because disability prevents the employee from continuing or resuming service. Under all other circumstances, the separating employee must either refund the full amount of indebtedness or the employee's final salary and lump sum payments will be adjusted by this amount.

²² REE Deputy Secretary and Deputy Under Secretary may establish this type of travel authorization for the Administrator only.

Reference	Activity	ARS Delegation	ERS Delegation	CSREES	NASS Delegation	Re-delegate
ATR 301-1 P&P 340.0	3. Designate positions eligible for Type B and N travel authorization. 23	Delegation Administrator Director, FMD ²⁴	Delegation Administrator	Delegation Administrator	Delegation Administrator	No
ATR 301-1	4. Approve Type B travel authorizations for positions designated by the Administrator.	Administrator Director, FMD	Administrator	Administrator	State Directors	Yes
	5. Approve Type N travel authorizations for positions designated by the Administrator.	Administrator Director, FMD	Administrator	Administrator	n/a	Yes

²³The type (B) authorization is limited to employees who need to perform frequent, routine, repetitive travel within a work-related geographic area within the United States (domestic). The type (N) authorization is limited to employees who qualify for limited open authorizations (Type B) and who hold positions of such broad ranged responsibility that the geographic restrictions of a limited open travel authorizations (Type B) would severely impede the performance of the employee.

²⁴The Director of Financial Management Division may act for the Administrator, ARS, to approve travel and expenses that can be authorized by the Administrator.

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
	-	Delegation	Delegation	Delegation	Delegation	?
ATR 301-1	6. Authorize, direct, and approve	Administrator	Division	Deputy	Administrator	Yes
P&P 340.0	routine domestic travel.	.	Directors	Administrators		
		Deputy		0.4.74	Associate	
		Administrators		OA Directors	Administrator	
		Area			Deputy Adm.,	
		Directors			FO/Associate	
					Deputy	
		HQ Staff Heads			Administrator,	
					FO	
		Division				
		Directors			Division Directors	
		DAD/AAO			Staff Directors	
					State	
					Directors	
ATR 302-1	a. Travel to first post of duty.	Administrator	Division Directors	Deputy Administrators	Associate Deputy Administrators	No
		Deputy				
		Administrators		OA Directors	Financial	
					Officer	
		Area Directors				
		HQ Staff Heads				
		11Q Stail Heads				
		Division				
		Directors				
		DAD/AAO				

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
ATR 302-1	b. Changes of official station.	Administrator Deputy	Division Directors	Deputy Administrator	Associate Deputy Administrators	No
		Administrators Area Directors		OA Directors	Financial Officer	
		Division Directors				
ATR 302-1	c. Travel for student trainees promoted upon completion of college work.	Area Directors Division Directors DAD/AAO	Division Directors	Deputy Administrators OA Directors	Associate Deputy Administrators Financial Officer	No
FTR 302-1.2	d. Travel to the first post of duty for new SES employees.	Administrator Director, FMD	Administrator	Administrator	Administrator	No
FTR 301-75; P&P 412.5	e. Travel for pre-employment interviews: ²⁵					
FTR 301-75; P&P 412.5	1) SES employees and below.	Administrator Director, FMD	Administrator	Administrator	Administrator	No

 $^{^{25}\}mbox{Obtain}$ advice and assistance concerning the proper use of this authority from AFM HRD.

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
FTR 301-75; P&P 412.5	2) GS-15 positions and below.	Deputy Administrators Area Directors HQ Staff Heads Division Director & DAD/AAO (GS-14 and below)	Division Director	Deputy Administrators OA Directors	Deputy Administrators	Yes
	f. Travel by non-Government employees	Administrator Deputy Administrators Area/Associate Area Directors Divisions Directors DAD/AAO	Division Directors	Deputy Administrators OA Directors	Senior Executives State Directors IPO Director	Yes

Travel - Domestic (continued)

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
FTR 304-1;	g. Travel involving payment of	Administrator	Administrator	Administrator	Senior	No
P&P 341.2	expenses by non- Federal	D		(foreign sources	Executives	
	sources.	Deputy Administrators		only)	Director,	
		Aummstrators			IPO	
		Area Directors			l no	
					State	
		Director, FMD			Directors	
ATR 301-3.3d;	h. Premium class (first or	Under Secretary	Under Secretary	REE Under	Under Secretary	No
P&P 343.1	business class) airline			Secretary		
	travel. ²⁶	Assistant Under	Assistant		Deputy	
		Secretary	Under	Deputy	Under	
			Secretary	Under Secretary	Secretary	
ATR 301-1.104	i. Travel to attend meetings,	Deputy	Branch	Deputy	Branch	No
	conferences, seminars,	Administrators	Chiefs	Administrators	Chiefs	
	training and similar events			0.4.70.	G + 60/G + +	
	under \$25,000.	Area/Associate		OA Directors	Staff/State	
		Area Directors			Directors	
		Directors				
		Division				
		Directors				
		DAD/AAO				

²⁶No approval required for use of Frequent Travel Benefits (FTB's).

Travel - Domestic (continued)

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
ATR 301-	j. Travel for medical	Deputy	Division Directors	Deputy	Senior	No
1.104	examinations.	Administrators		Administrators	Executives	
		Area Directors		OA Directors		
	k. Travel by members of public	Deputy	Division Directors	Deputy	Associate	No
	advisory committees.	Administrators		Administrators	Administrator	
		Area Directors		OA Directors		
				Executive Director,		
		Division Directors		NAREEEAB ²⁷		
	l. Travel by employees testifying in judicial proceedings.	Deputy Administrators	Division Directors	Deputy Administrators	Deputy Administrators	No
	2	Area		OA Directors		
		Directors				
		Division Directors				

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²⁷ Only for members of the National Agricultural Research, Extension, Education and Economics Advisory Board.

Travel - Foreign

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
P&P 344.2	Authorize, direct, and approve foreign travel:					
	1. All work related foreign travel. ²⁸	Deputy Administrators	Division Directors	Deputy Administrators	Deputy Administrators	No
		Area Directors		OA Directors		
		Division				
		Directors				
	2. Within countries of assignment for employees stationed outside the United States.	Center Directors	Division Directors	Deputy Administrators	Deputy Administrators	No
		Research Leaders		OA Directors		

²⁸ For employees whose duties require them to regularly (daily/weekly) enter either Canada or Mexico, consider securing a blanket Travel Authorization and extended Country Clearance from Financial Management Division (FMD), AFM. FMD will approve such use on a case by case basis.

Travel - Foreign (continued)

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
P&P 344.2	4. Other actions while on foreign travel or stationed in a foreign country:					
	a. Leave between tours of duty.	Deputy Administrators	Administrator	Administrator	n/a	No
		Area Directors				
	b. Returning to CONUS for separation.	Deputy Administrators	n/a	n/a	n/a	No
		Area Directors				
	c. Educational travel expenses (dependents).	Deputy Administrators	Administrator	n/a	n/a	No
		Area Directors				

Travel - General

Reference	Activity	ARS	ERS Delegation	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
FTR 301-52	1. Authorize, direct, and approve					
	travel:					
	a. To or from U.S. territories or	Administrator	Division Directors	Deputy	Deputy	Yes
	possessions.			Administrators	Administrators	
	_	Deputy				
		Administrators		OA Directors		
		Area				
		Directors				
		Division				
		Directors				
FTR 301-52	b. To or from Alaska, Hawaii, or	Deputy	Division Directors	Deputy	Deputy	Yes
	Puerto Rico.	Administrators		Administrators	Administrators	
		Area		OA Directors		
		Directors		OA Directors		
		Division				
		Directors				

Travel - General (continued)

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
FTR 301-52	2. Approve AD-616, Travel	1 st Line	Branch	1 st Line	Deputy	No
	Voucher. ²⁹	Supervisors	Chiefs	Supervisors	Administrators	
					(for International)	
					Branch	
					Chiefs	
					Q	
					State	
					Directors	
FTR 301-11;	3. Approval of actual	Administrator	Division Directors	Deputy	Deputy	No
P&P 342.1	subsistence in lieu of per diem			Administrators	Administrators	
	up to the statutory maximum	Deputy				
	rate.	Administrators		OA Directors		
		Area				
		Directors				
		Director, FMD ³⁰				

²⁹The only individuals who may approve travel vouchers are the traveler's working supervisor or another responsible individual who has knowledge of the purpose of the travel and its accomplishment.

³⁰The Director, FMD may approve requests for actual subsistence on behalf of the ARS Administrator.

Attendance at Meetings (AD-202)

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
FTR 301-2	Authorize attendance at meetings (domestic): ³¹					
	1. National meetings (Domestic).	Administrator Deputy Administrators Associate Deputy Administrator, AFM Area Directors Center Directors Research Leaders Division Directors	Branch Chiefs	Deputy Administrators OA Directors	Senior Executives State Directors	No
REE Bulletin 96-301	2. Offsite meetings \$25,000 or more.	Administrator	Administrator	Administrator Associate Administrator	Administrator	No

 $^{^{31}}$ Does not apply to routine working meetings within the local commuting area.

Attendance at Meetings (AD-202) (continued)

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
REE Bulletin 96-301	3. Travel to International meetings, regardless of where held.	Deputy Administrators	Administrator	Administrator	Administrator	No
		Area Directors				
	4. Travel to duty station outside the United States.	Administrator	Administrator	Administrator	Administrator	No
		Deputy				
		Administrators				
		Area Directors				

Freedom of Information and Privacy Act Requests

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate
		•				f
7 CFR 1.3;	1. Grant or deny requests for	FOIA/PA	FOIA/PA	FOIA/PA	FOIA/PA	No
7 CFR 1.8;	records under the	Coordinator	Coordinator	Coordinator	Coordinator	
7CFR 4001;	Freedom of Information					
P&P 158.01	Act.					
	2. Grant or deny appeals of	Administrator	Administrator	Administrator	Administrator	No
	Freedom of Information					
	Act decisions.					
	3. Grant or deny requests for	FOIA/PA	FOIA/PA	FOIA/PA	FOIA/PA	No
	access to or amendment of,	Coordinator	Coordinator	Coordinator	Coordinator	
	a record under the Privacy					
	Act.					
	4. Grant or deny appeals of	Administrator	Administrator	Administrator	Administrator	No
	Privacy Act decisions.					

Acquisition

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
DR 5001-1	1. Delegates contracting	HCAD	HCAD	HCAD	HCAD	No
	authority (including small	(Director,	(Director,	(Director,	(Director,	
	purchase and contracting	APD)	APD)	APD)	APD)	
	authority).					
		Chief,	Chief,	Chief,	Chief,	
		Policy	Policy	Policy	Policy	
		Branch,	Branch,	Branch,	Branch,	
		APD	APD	APD	APD	

Acquisition (continued)

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
DR 5013-6	2. Nominates purchase card holders	1 st Line Supervisors	Division Directors	1 st Line Supervisors	1 st Line Supervisors	Yes, to LAPC (ARS, CSREES, and NASS) No, ERS
	3. Nominates Local Agency Program Coordinator (LAPC)	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	No
7 CFR 2.7	4. Sign Form AD-700:					
	a. when the estimate is \$100,000 or more.	Fund holders ³²	Administrator	Fund holders	Administrator	Yes
	b. when estimate is less than \$100,000.	Fund holders	Division Directors	Fund holders	Associate Deputy Administrator/ Financial Officer	Yes, for ARS, CSREES, and NASS. For ERS, to Branch Chiefs, Web Manager, and GSEA Project Manger
7 CFR 2.9	5. Negotiates and awards purchase orders and contracts.	Warranted Contracting Officers	Warranted Contracting Officers	Warranted Contracting Officers	Warranted Contracting Officers	No
AGAR 403	6. Authorize contracts with Government employees.	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	No
AGAR 409.4	7. Authorize contract renewal with debarred contractor or subcontracts with debarred or suspended subcontractor.	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	No
AGAR 409.5	8. Approves waivers of Organizational Conflicts of Interest.	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	No

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 $^{^{32}}$ AD-700's for major construction projects must be signed by the Area Directors or his/her designee.

Acquisition (continued)

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
AGAR 414.407	9. Approves Withdrawal of Bids or Mistakes in Bids	HCAD (Director,	HCAD (Director,	HCAD (Director,	HCAD (Director,	No
FAR 14.407-3 (a)(b)(d)	Found Before Award.	APD)	APD)	APD)	APD)	
FAR 14.407-3(c)	10. Approves withdrawal of Bids or Mistakes Found Before Approval at a level above the Contracting Officer.	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	No
AGAR 414.407 FAR 14.407-4 (b)&(c)	11. Makes final determination if a mistake in bid is disclosed after award	Contracting Officer	Contracting Officer	Contracting Officer	Contracting Officer	No
AGAR 415.6 P&P 212.17	12. Controls Unsolicited Proposals.	HCAD (Director, APD) Chief,	HCAD (Director, APD) Chief,	HCAD (Director, APD) Chief,	HCAD (Director, APD) Chief,	No
		Policy Branch, APD	Policy Branch, APD	Policy Branch, APD	Policy Branch, APD	
P&P 212.16	13. Approves Ratification Actions.	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	HCAD (Director, APD)	Yes, Branch Chiefs, APD
						Chief, FCB,FD
						ARS, PAO's

Grants and Agreements

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
Extramural Agreements Manual 280.0	1. Grants and Cooperative agreements (including specific, assistance type, and trust fund cooperative					
P&P 115.3 (ARS)	agreements and Research, Support, or Cost Reimbursable					
7 USC 3318	Agreements): 33 a. Approval to commit resources to initiate/support grant or cooperative agreement.	Fundholder/ ADODR	Fundholder/ ADODR	Fundholder/ ADODR	Fundholder/ ADODR Financial Officer	No
	b. Conduct preliminary negotiations; Negotiate pre-award specifications/ workplans and project budgets for grants and agreements.	Fundholder/ ADODR	Administrator (\$100,000 or more) Division Directors (less than \$100,000)	National Program Leader	Administrator (\$100,000 or more) Senior Executives (less than \$100,000)	No
	c. Conduct pre-award negotiations; Negotiate and approve specifications/ workplans and project budgets for grants and agreements.	Fundholder/ ADODR	Administrator (\$100,000 or more) Division Directors (less than \$100,000)	OEP Awards Management Branch (Branch Chiefs, Section Leaders, Team Leaders)	Administrator (\$100,000 or more) Senior Executives (less than \$100,000)	Yes
	d. Sign formal grants and agreements (Form REE-451), and approve post-award actions.	Authorized Departmental Officer (ADO)	Director, COS Division Directors	OEP (Deputy Administrator, Branch Chiefs, Section Leaders, Team Leaders)	Administrator/ Deputy Administrator	No

³³ARS International awards/actions are limited to AFM, EAD ADO's.

Grants and Agreements (continued)

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
31 USC 1535	2. Interagency agreements					
7 USC 3318	(incoming/outgoing):					
7 USC 450	a. Negotiate and approve	Research	Division	Deputy	Senior Executives	Yes, for ERS only
	preliminary	Leaders	Directors	Administrator		
	specifications/					
	workplan for	DAD/AAO		OA Directors		
	agreements less than \$100,000.					
	b. Negotiate and approve	Research	Administrator	Deputy	Administrator	Yes, for ERS,
	preliminary	Leaders		Administrator		CSREES, and
	specifications/					NASS
	workplan for	DAD/AAO		OA Directors		
	agreements of					
	\$100,000 or more.					
	c. Sign formal	REE Chief	Administrator	Budget Officer	Deputy	Yes for ARS,
	agreements, including	Financial	(\$100,000 or		Administrator	to ABFO's or
	form AD-672,	Officer	more)	Deputy Budget		ADO's to sign for
	Reimbursement or			Officer		DAD/AAO
	Advance of Funds	DAD/AAO	Division			
	Agreement.		Directors (less			
			than \$100,000)			

Property Management

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
AGPMR	1. Personal Property:					
104-50.102, 104-50.103, 104-50.104; REE Manual 221.1M	a. As the Property Management Officer (PMO), developing property management policies and procedures, and provide property management operational support to Accountable Property Officers (APO's), to update accountable property records, conduct physical inventories, approve transfers, processing excess requests, etc. 34	HQ: AFM, APD Field: Area Property Management Office and Location Administrative Officers	ARS, AFM, APD	ARS, AFM, APD	ARS, AFM, APD	No
	b. As APO's, sign forms SF-120, AD-107, AD- 112, AD-873, REE-1. ³⁵	1 st Line Supervisors	Data Coordinators	1 st Line Supervisors	1 st Line Supervisors	No
			Director, COS			

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³⁴APO's may designate property custodians to assist them as specified in REE Manual 221.1M, Property Management, Motor Vehicle, and Aircraft Management

³⁵Consult REE Manual 221.1M, Property Management, Motor Vehicle, and Aircraft Management for guidance on how and when to use forms.

Property Management (continued)

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
P&P 245.1	2. Real Property:					
Annual	a. Purchase of Land	Administrator	n/a	n/a	n/a	No
Appropriations (land purchase) P&P 241.2	b. Long Term Lease for Land and/or Buildings (over 10 years)	RPMB,FD	n/a	n/a	n/a	No
P&P 244.0	c. Short Term Lease for Land and/or Buildings (10 years or less)	RPMB, FD	n/a	n/a	n/a	Yes, to Real Estate Warrant Officers (REWO)
	d. Building Disposal (Fair Market Value (FMV) - over \$15,000)	General Services Administration (GSA)	n/a	n/a	n/a	No
	e. Building Disposal (FMV) - \$15,000 or less	RPMB, FD	n/a	n/a	n/a	Yes, REWO
	f. Easements and Rights- of-Ways	RPMB, FD	n/a	n/a	n/a	Yes, REWO
	g. Revocable Permits	RPMB, FD	n/a	n/a	n/a	Yes, REWO

Safety, Health, and Environmental Management

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
ARS M230	1. Issuing SHEM Policy.	SHEMB Chief	SHEMB Chief	SHEMB Chief	SHEMB Chief	No
	2. Interpreting SHEM Rules, regulations, Codes and laws.	SHEMB Chief	SHEMB Chief	SHEMB Chief	SHEMB Chief	No
	3. Reporting Fatalities to USDA Officials.	SHEMB Chief	SHEMB Chief	SHEMB Chief	SHEMB Chief	No
	4. Granting safety-related waivers for Design/Construction projects.	SHEMB Chief	n/a	n/a	n/a	No
NEPA Act 42 CFR 4341	5. Approving NEPA documentation of Environmental Impact for Design/Construction projects	Area Directors	n/a	n/a	n/a	No
OSHA Act 29 CFR Part 1960	6. Agency Designated Safety and Health Official.	Deputy Administrator, AFM	Deputy Administrator, AFM	Deputy Administrator, AFM	Deputy Administrator, AFM	No

Space Leasing/Acquisition and Construction/Alteration/Repairs

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
41 CFR 101-18.1	1. Requisition space and facilities (sign SF-81) in the Washington, D.C. Metropolitan Area.	USDA, OO	USDA, OO	USDA, OO	USDA, OO	No
	2. Requisition space and facilities (sign SF-81) outside the Washington, D.C. Metropolitan Area.	RPMB, FD	RPMB, FD	RPMB, FD	RPMB, FD	No
	3. Sign leases for office space in locations authorized by GSA.	RPMB, FD	RPMB, FD	RPMB, FD	RPMB, FD	Yes, to Real Estate Warrant Officer
	4. Approve requests for construction, alterations, and repairs to GSA.	GSA or GSA Delegated COR	GSA or GSA Delegated COR	GSA or GSA Delegated COR	GSA or GSA Delegated COR	No

Parking of Government – Owned/Leased Motor Vehicles

Reference	Activity	ARS Delegation	ERS Delegation	CSREES Delegation	NASS Delegation	Re-delegate ?
DR 5400-5, REE Manual 221.1M	Approve requests from employees to park Government owned/leased vehicles at or near their residence:					
	1. Non-Travel Status.	PMO/LAO for employees in approved job series per DR. All others: USDA Secretary	USDA Secretary	USDA Secretary	USDA Secretary	No
	2. Travel Status. ³⁶	HQ: Division Directors and APO for vehicle Field: Individual authorized to approve travel authorization and APO/PMO for vehicle	Division Director	Deputy Administrators	Senior Executives and APO for vehicle	No

³⁶Approval is to prevent causing the employee hardship, it is not for employee convenience. Approval is on a case by case basis.

Equal Opportunity and Civil Rights

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
29 CFR 1613; EEOC Mgt Directive 714; 5 CFR 720	1. Approve annual Affirmative Employment Plan Containing Agency goals; the Federal Equal Opportunity Recruitment Program plan; and the annual accomplishment report.	Administrator	Administrator	Administrator	Administrator	No
	2. Sign letter of purpose and final disposition and settlement agreements for complaints of discrimination.	Administrator	Administrator	Administrator	Associate Administrator	No

Records Security

Reference	Activity	ARS	ERS	CSREES	NASS	Re-delegate
		Delegation	Delegation	Delegation	Delegation	?
DM 3440-1	1. Classify documents "For	Administrator,	Administrator,	Administrator,	Senior	No
	Official Use Only."	Associate,	Associate,	Associate & Deputy	Executives	
		Division Directors	Division Directors	Administrators, OA		
		& REE Classified	& REE Classified	Directors, Agency	REE Classified	
		Material Control	Material Control	Records Officer	Material Control	
		Officer	Officer	(ARO), & REE	Officer	
				Classified Material		
				Control Officer		
	2. Mark a derivatively	Administrator,	Administrator &	Administrator,	Administrator	No
	classified document "Top	Associate &	REE Classified	Associate & Deputy		
	Secret," "Secret," or	Deputy	Material Control	Administrators	Associate	
	"Confidential."	Administrators,	Officer		Administrator	
		Division Directors		REE Classified		
		& REE Classified		Material Control	REE Classified	
		Control Officer		Officer	Material Control	
					Officer	
	2 Onininally describe	C	C	C	C4	NT-
	3. Originally classify	Secretary of	Secretary of	Secretary of	Secretary of	No
	documents up to "Secret."	Agriculture	Agriculture	Agriculture	Agriculture	

Glossary

AAO - Area Administrative Officer

ABFO - Area Budget and Fiscal Officer

APO - Accountable Property Officer

ADO - Authorized Departmental Officer

ADODR – Authorized Departmental Officer's Designated Representative

AFM – Administrative and Financial Management

AGAR - Agriculture Acquisition Regulation

AGPMR - Agriculture Property Management Regulations

APD - Acquisition and Property Division

ARO - Agency Records Officer

ARS - Agricultural Research Service

ATR - Agriculture Travel Regulations

BPMS - Budget & Program Management Staff, ARS

CFR - Code of Federal Regulations

COR - Contracting Officer Representative

COS - Central Operations Staff, ERS

CRS - Civil Rights Staff, ARS

CSREES - Cooperative State Research, Education, and Extension Service

DAD - Deputy Area Director

DM - Departmental Manual

DPM - Departmental Personnel Manual

DR - Departmental Regulation

EEOC - Equal Employment Opportunity Commission

ER - Employee Relations

ERS - Economic Research Service

FCB - Facilities Contracts Branch, FD

FD - Facilities Division

FMD - Financial Management Division

FMV - Fair Market Value

FPM - Federal Personnel Manual

FTR - Federal Travel Regulation

GSA - General Services Administration

HCAD - Head Contracting Activity Designee

HRD - Human Resources Division

IPA - Intergovernmental Personnel Act

IRP - International Research Programs, ARS

IS - Information Staff, ARS

LAO - Location Administrative Officer

NAL - National Agricultural Library

NPS - National Program Staff

NAREEAB - National Agricultural Research, Extension, Education and Economics Advisory Board

NASS - National Agricultural Statistics Service

OCIO - Office of the Chief Information Officer, ARS

OEP - Office of Extramural Programs, CSREES

OO - Office of Operations, USDA

OPMP - Office of Pest Management Policy, ARS

OSQR - Office of Scientific Quality & Review, ARS

OTT - Office of Technology Transfer

P&P - Policies and Procedures

PAO - Procurement Assistant Officer

REE – Research, Education and Economics (Mission Area)

REWO - Real Estate Warrant Officers

RPMB - Real Property Management Branch, FD

SES - Senior Executive Service

SHEMB - Safety, Health, and Environmental Management Branch, FD

USC - United States Code

USDA - United States Department of Agriculture

Forms

- **AD-107** Report of Transfer or Other Disposition of Property
- AD-112 Report of Unserviceable, Lost, Stolen, or Damaged Property
- AD-331 Time and Attendance Report
- AD-616 Travel Voucher
- AD-672 Reimbursement or Advance of Funds Agreement
- **AD-700 Procurement Request**
- **AD-873 Property Pass**
- OGE-450 Confidential Financial Disclosure Report
- **REE-1 Receipt for Loaned Property**
- REE-101 Application for Approval to Engage in Non-Federal Employment or Activity
- $REE\text{-}451\ \textbf{-} Formal\ Cooperative}\ Agreement$
- SF-52 Request for Personnel Action
- SF-81 Request for Space
- SF-182 Request, Authorization, Agreement, and Certification of Training